



FY20 Results Briefing Presentation

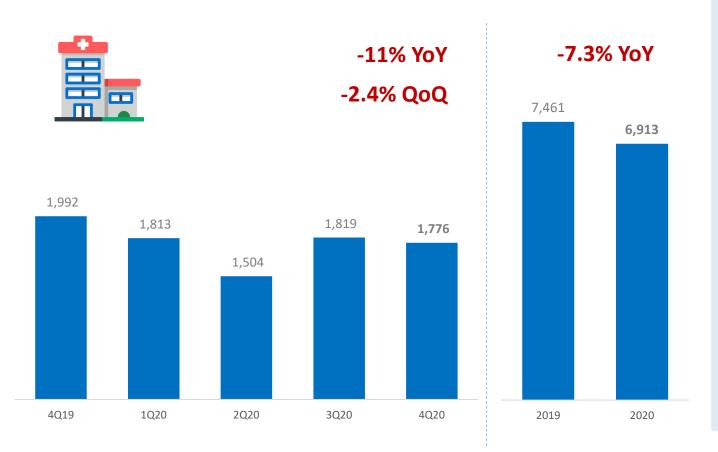
March 2021

Medical Services Business



The recovery was softened when compared to peak season.

Revenue from Medical services



- Patient concerns on COVID-19 situation, drop in foreign patient volume and economy are key reasons affecting 2020 performance.
- Thonburi Hospital was more resilient to recover due to its higher intensity.
- Profitability of hospitals improved with efficient cost management.
- Heart Center expected new revenue stream at Panyananthaphikkhu Chonprathan Medical Center in 1Q21.

Ar Yu International Hospital



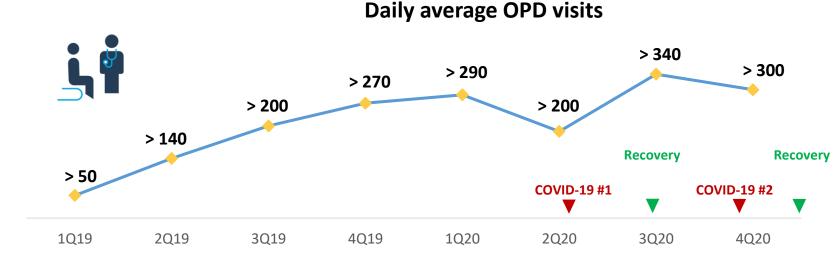


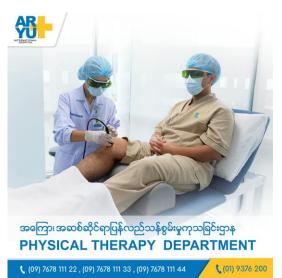
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Second wave of COVID-19 affected the recovery in the last quarter of 2020.







- Patient volume growth had good momentum but was interrupted by COVID-19 in April and September.
- Recovery started in November December after the effect of COVID-19 second wave in September – October.
- January 2021 saw the highest OPD patient and IPD revenue.
- Patients trust in international standard, cleanliness and doctor reputation.

Jin Wellbeing County





158 units sold

units sold in 3Q20



126 units transferred

units transferred in 4Q20

19 in

units transferred in 2020



32 units backlog

as at end of Dec 2020









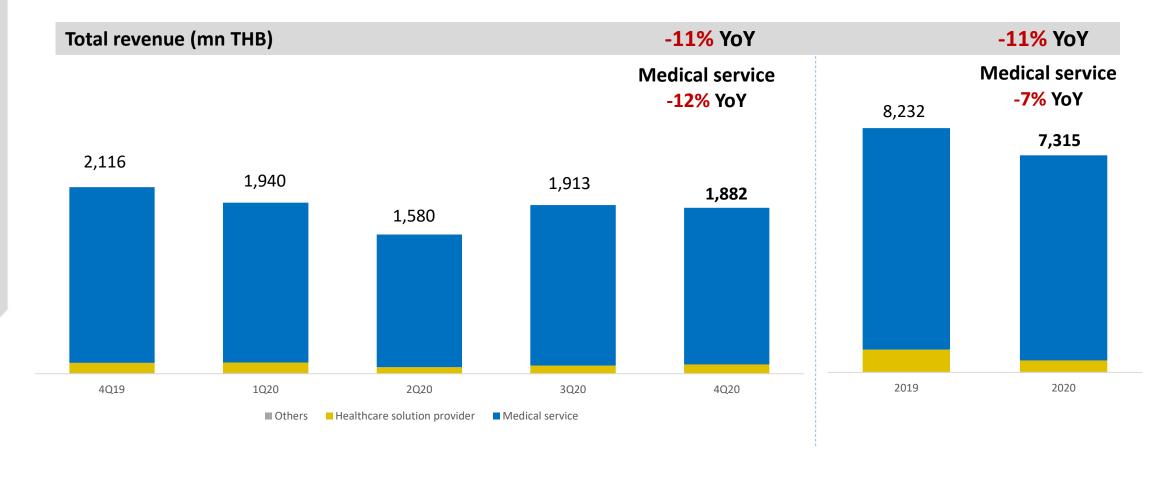




Financial information

4Q20 and **FY20** Financial Performance





• Revenue drop YoY was mainly from lower patient volume and decline in sales of Jin Wellbeing County.

4Q20 and FY20 Financial Performance

Net Profit -Parent — NP Margin



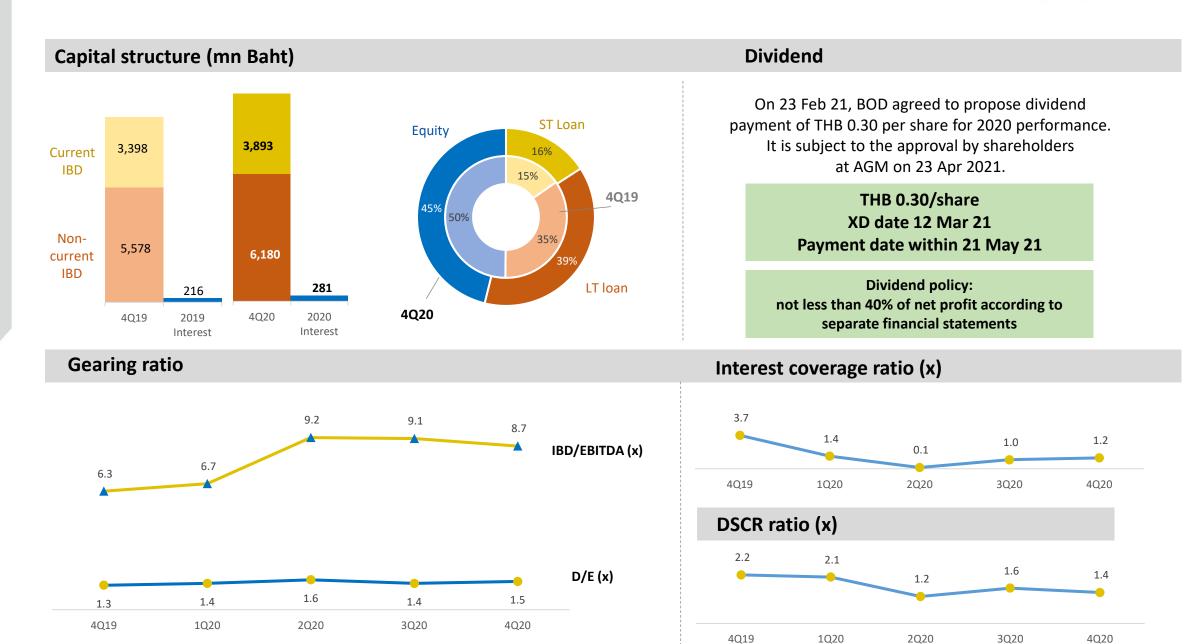
Net Profit -Parent — NP Margin — Special items 7

Note: Net special items refer to 1) Profit from the disposal of investment in Ratchathanee PLC in 2Q19 2) Reserve for employees' benefit in 2Q19 3) Profit from disposal of JV investment in Welly Hospital, China of THB19mn in 1Q20 4) Income from deferred tax from JV in Welly Hospital, China of THB67mn in 1Q20 -16% YoY **Gross profit (mn THB)** -1.8% YoY 22.7% 21.4% 23.4% 23.8% 21.6% 20.6% 17.1% 1.866 456 448 448 1,567 400 270 1Q20 4Q19 2Q20 3Q20 4Q20 2019 2020 Gross Profit ——GP Margin Gross Profit ——GP Margin -0.9% YoY -19% YoY or -7.9% YoY ex. Special items EBITDA (mn THB) 21.1% 18.3% 16.4% 14.6% 17.2% 15.8% 7.9% 404 1,419 347 344 1,157 284 183 19 19 125 1,236 265 1,138 1Q20 4Q19 2Q20 3Q20 4Q20 2019 2020 ■ EBITDA Margin Special items ■ EBITDA ——EBITDA Margin **Net profit-parent (mn THB)** -63% YoY -87% YoY or -107% YoY ex. Special items 5.6% 3.9% 3.9% 4.3% 1.6% 0.9% -8.0% 462 83 30 151 87 311 62 (4) (126)2Q20 4Q19 1Q20 3Q20 4Q20 (23)2019 2020

Special items

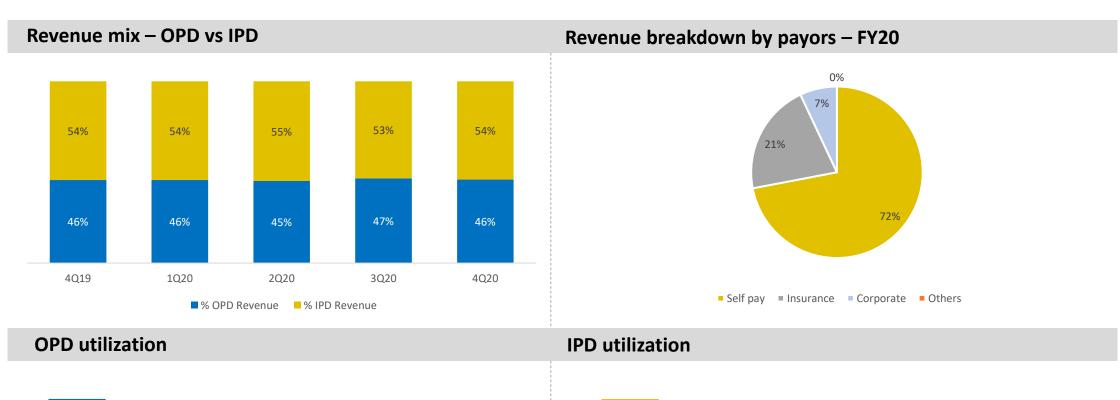
4Q20 Capital management

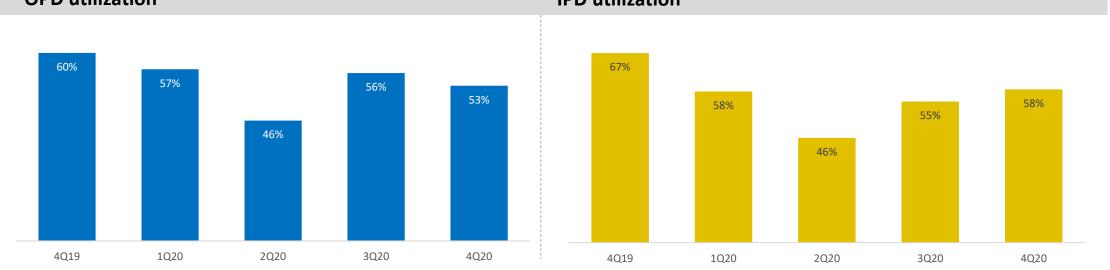




4Q20 Operational statistics – TH1, TH2, RYD

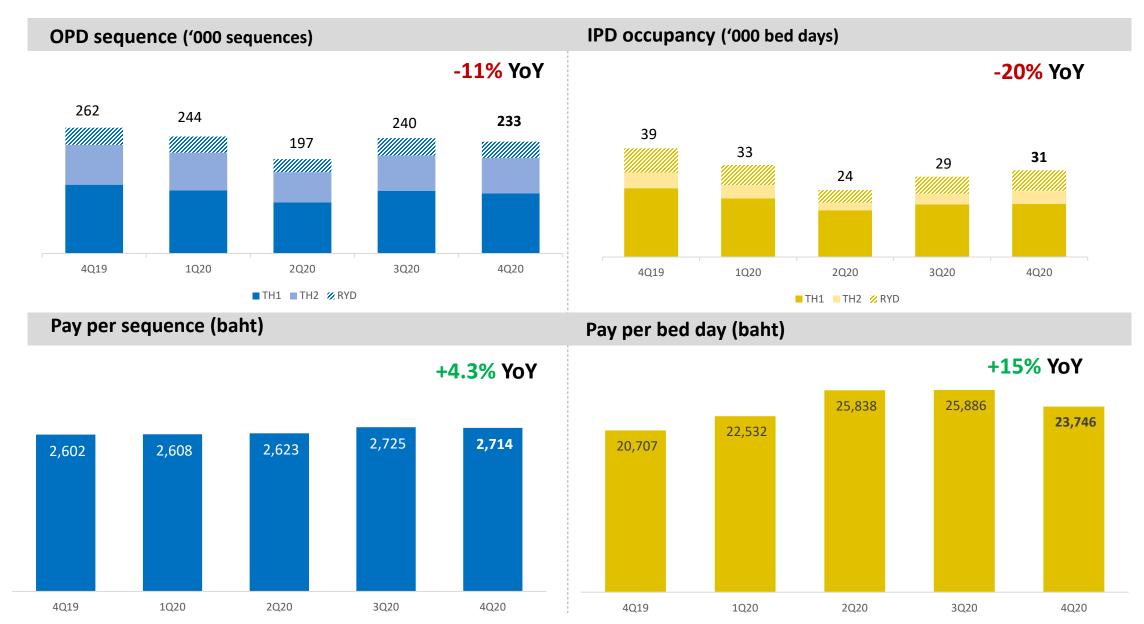






4Q20 Operational statistics – TH1, TH2, RYD









	CapEx (MB)					
Project	2018	2019	2020	2021 (E)	2022-2023 (E)	6 Year
Thonburi Hospital 1	-	15	455	483	742	1,695
Thonburi Hospital 2	-	-	75	187	388	650
Thonburi Bumrungmuang	750	1,030	238	252	-	2,270
Jin Wellbeing County	1,000	730	157	43	-	1,930
Thonburi Health Village	300	135	75	165	-	675
Total	2,050	1,910	1,000	1,130	1,130	





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